

Health, Adults and Community Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

Service Area	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	YE Outturn Variance	Comments
A01 ASCPH Director's Services	8,230	4,115	120	-3995	695	-8925		-8,925	Ethical charter, growth, pension contributions and inflation. These will be transferred to service areas before the end of P6
A02 Disabilities & Health Divn M&A	671	336	397	61	476	-195		-195	Adjustment to forecast for BCF Projects
A05 Carers Grant	711	355	127	-228	314	-397		-397	Increase in expenditure for Carers Grant
A08 Older People Mental Health	445	222	239	16	535	90		90	
A14 Learning Disabilities A&C Mgmt	851	425	755	330	1,241	390			The budget pressures are staffing £391k, £156k within the Longer Term Support Team, £163k within the Transition Team and £49k within the Front Door Team. and professional fees £10k. Unrealised income has been reduced by the funding of one resettlement project post already included within the agency projection. The outturn from 2016-17 was £268k, mainly in relation to staffing. This service is currently undergoing a restructure to streamline service provision. Agency staff being recruited to deal with backlog of reviews.
A15 Occupational Therapy Pooled	427	214	64	-150	447	20		20	
A16 Community Equipment Pooled	559	279	75	-205	738	179		179	Savings target of £179k has increased pressure on budget.
A19 Adult Protection	663	331	302	-29	723	60		60	There is no budget for the post of the Service Manager (f.t.e.); previously a health funded post this now sits as a budgetary pressure for the LA. Service Head has requested for 50% of salary to be Health funded.
A23 Mental Health Sub Div M&A	12	6	53	46	133	121		121	There is no budget for the post of the Service Manager (f.t.e.); previously a health funded post this now sits as a budgetary pressure for the LA. Service Head has requested for 50% of salary to be Health funded.
A24 Area Mental Health Teams	2,139	1,070	923	-146	2,204	65		65	
A25 Mental Health Day Centres-In House	293	146	134	-12	337	44		44	
A26 SS-Asylum Seeker	17	9	45	37	75	58		58	
A27 SS- Support to Carer	63	32	11	-20	76	13		13	
A28 SS-Substance Misuse Support	48	24	28	4	74	26		26	
A29 SS-Support for Social Isolation	450	225	145	-80	466	16		16	
A30 Adults Resources Sub Divn M&A	97	48	96	47	202	105		105	This now includes £80k forecast for temporary team manager to be funded by DOLS growth bid under Vote A19. Costs will be moved to A19 in P6.
A31 Phys Disabilities Day Opp-In House	428	214	148	-67	412	16		-16	
A32 Learning Disabilities D/Centre	362	181	199	18	453	91		91	Pressures on salary budget
A33 Older People Day Centres-In House	893	447	401	-46	1,069	176		176	Savings target of £291k applied to Mayfield day Centre has put budget under pressure.
A34 Home Care-In House	21	11	124	113	186	165		165	Increase in variance due to delays in consultation process for disbanding of FIDES Inhouse Homecare Service. About 7 f.t.e's remain affected.
A35 Adults of Working Age	274	137	142	5	324	50		50	Increase in expenditure for Carers Grant
A37 Emergency Duty Social Work	388	194	230	36	494	106		106	Pressures in budget in OOH budget for overtime, leave and management cover for which there is no budget. This affects the 4 f.t.e.s as well as a number of CMHT managers
A39 SS - Social Support Other	27	14	3	-17	2	25		-25	
A40 Sensory Support Care Packages	656	328	255	-73	899	243		243	Pressures in Homecare, Residential and Homecare packages
A41 Support with Memory and Cognition Care Packages	2,937	1,469	1,034	-435	2,963	26		26	
A42 Older People Care Packages	2	1	238	237	0	2		-2	

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A43 Learning Disab Care Packages	21,001	10,501	9,329	-1171	24,688	3,687		3,687	Pressures in Day Care (£899k), Prevention & Support - Block (£469k) - Homecare (431k), Respite Care (£380k), Housing Services - Block (£311k), Day Care - Block (£262k), Client Transport Costs (£233k), Employment/Training Initiatives (£167k), Health joint funding (150k), Home Care (Short Term) (£106k Extra Care Sheltered Housing (£105), offset by overall projected underspend of £230k in other packages within service.
A44 Mental Health Care Packages	11,760	5,880	3,624	-2256	13,861	2,101		2,101	Pressures in Residential, Direct Payments and Homecare care packages. Health income has been prudently adjusted to reflect lower expected CCG funding.
A45 Physical Disab Care Packages	26,780	13,390	11,072	-2318	31,365	4,585		4,585	Pressures in Residential, Direct Payments and Homecare care packages. Health income has been prudently adjusted to reflect lower expected CCG funding.
A47 Access to Resources	1,517	758	674	-84	1,504	13		-13	
A48 Carers & Cross Cutting Issues	1,578	789	7,917	7128	1,467	111		-111	
A50 Ageing Well	8,266	4,133	4,417	284	7,836	430		-430	Reallocation of savings targets from Commissioning to ASC
A51 Public Health	33,521	16,761	5,521	-11240	33,521	-		0	
A53 Commissioning & Health	272	136	191	55	306	34		34	
A59 Corporate Services	6	3	0	-3	0	6		-6	
A71 Finance Services	325	163	171	8	521	196		196	£196k pressure includes £136k forecasting error. P6 correction due.
A61 Business services	1	1	165	164	1	0		-0	
A81 First Response	3,214	1,607	2,434	827	3,257	43		43	
A82 Reablement	2,415	1,208	787	-420	37	2,452		-2,452	BCF funding for 2017-18
A83 Long Term Support-Social Care	3,075	1,538	1,255	-283	3,156	81		81	
A84 Long Term Support-OTs	879	439	290	-149	838	41		-41	
E80 Safer Communities Management	205	102	224	122	205	-		0	
E81 Community Safety Partnership, Domestic Violence & Hate Crime	2,158	1,069	1,062	-7	2,158	-		0	
E84 Drugs and Alcohol Action Team	734	367	1,011	644	734	-		0	
E89 Business Continuity/Civil Protection	131	65	71	5	131	-		0	
EXC1 Excluded - ADU	-	-	88	-88	-	-		0	
A96 ICES Pooled budget		-		0				0	
Total	139,506	69,743	56,406	13,337	139,664	158	-	158	

Childrens Services Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

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A66 Learning and Development	323	162	124	-	323	0		0	Revised service with variance in line with expectations, aiding overall service targets.
G67 Commissioned Services	2,288	1,144	984	-	2,300	12		12	
G70 Childrens Information Systems	403	201	171	-	562	159		159	
G75 IT Social Care	740	370	207	-	773	33		33	Business Organisational Support team project (Socitm), Agency costs
G79 ESCW Resources GF M & A	65	33	-	-	-	65		65	Due to restructure - ESCW Head of service budget moved to Corporate - PA vacance on hold
G80 Information & Support Services	546	273	432	159	670	124		124	Recruitment charges for 4 Divisional Director positions, Grenfell support overtime (corporate)
G81 Building Dev & Tech Service	419	209	218	9	752	333		333	Security for empty properties
G82 ESCW Finance	-	-	473	-	-	-		-	
G83 ESCW Human Resources GF	1,481	741	978	238	2,031	550		550	School redundancies - pressure on General Fund due to reduction of 17-18 DSG funding. Forecast increased by +£171k from P3 to P4.
G86 Professional Dev Centre	101	50	91	-	312	211		211	Relatively small overspends on a large number of budget lines-the largest being agency, hospitality costs (balanced by income) and purchase of computer software
G87 Contract Services	4	2	3,003	3,002	715	711		711	Pressure due to Staffing - agency costs to cover sickness and capacity.
H82 Holding Account & Support Serv	5,436	2,718	7,297	4,579	2,506	2,930		2,930	
H90 PFI	3	2	6,658	6,656	0	3		3	
G49 Childrens Social Care M&A	3,604	1,802	1,313	-	3,366	238		238	£1.597m Growth for Service Redesign held in this budget. To be distributed across all codes. Forecast reduced by -£691k for Service Redesign slippage.
G50 Child Protection & Reviewing	2,284	1,142	928	-	2,550	266		266	Agency costs pressure. Growth bid in Budget £0.063m IRO & £0.323m FGC (savings)
G51 Childrens Res M&A	594	297	292	-	707	113		113	
G52 Childrens Res Residential	1,102	551	491	-	1,152	50		50	
G53 Childrens Res Family Placement	4,020	2,010	1,726	-	4,158	139		139	Finance adjustment (-£238.6k)
G54 Childrens Res Commissioning	14,915	7,457	9,266	1,809	16,303	1,388		1,388	£0.936m Growth in budget. Forecast pressure based on 16/17 out turn. Finance adjustment (-£816k) Potential risk of higher costs due to increase in activity.
G55 Children Looked After GF	1,923	962	963	1	2,222	299		299	£0.302m Inflation.
G56 Leaving Care	1,924	962	1,452	490	3,659	1,734		1,734	Increase in agency costs - will be funded by growth bid held in G49
G57 Fieldwork Advice & Assessment	3,243	1,622	2,143	521	4,332	1,088		1,088	Agency NRRP & S17 pressure. Finance Adjustment (-£210k) Growth bid £0.243m in forecast.
G58 Children with Disabilities	4,611	2,305	2,319	14	4,799	188		188	Increased contract costs. Finance adjustment (+£169k) to correct forecast agreed at budget surgery
G59 Emergency Duty Team	403	201	227	26	452	49		49	
G60 Youth Offending Service	1,040	520	622	102	1,419	380		380	Agency staff/Partnership/IT
G61 Children with Mental Health	1,092	546	404	-	1,100	8		8	
G62 Attendance & Welfare Serv GF	1,219	609	145	-	1,111	107		107	Expenditure greater than SLA, offset by additional income
H57 Family Support & Protection	4,022	2,011	2,308	297	5,383	1,361		1,361	£0.414m Growth bid agreed. (£0.150m currently identified CC 84613) Agency Staff/Section 17
H63 Family Intervention Service	471	236	1,358	1,123	1,835	1,364		1,364	
E87 Youth & Connexions Service	3,741	1,870	2,142	272	4,042	301		301	Non-DSG redundancy costs for LA managed Schools, partially offset by G83
G74 Equalities Development	54	27	45	-	85	31		31	Bursaries & Training overspend based on 8 students at £10k per student. Budgeted for 5 students
EXC3 Excluded - CHI	-	-	3,495	-	-	-		-	Pressure due to Agency staff. £1.597m Growth for Service Redesign held in this budget. Recruitment & Retention £723k to be drawdown across all staffing once reflected in spend - not in current forecast or spend
G10 Learning & Achievement M & A GF	31	16	253	237	83	114		114	Agency costs pressure. Growth bid in Budget £0.063m IRO & £0.323m FGC
G13 Childrens Centres	8,342	4,171	3,460	-	8,579	238		238	
G14 School Improvement Primary	124	62	790	-	78	45		45	
G16 Special Educational Needs GF	3,537	1,768	2,032	264	4,900	1,364		1,364	
G17 Support For Learning Serv DSG	39	20	26	6	50	11		11	£0.936m Growth in budget. Forecast pressure based on 16/17 out turn. Potential risk of higher costs due to increase in activity. £0.302m Inflation
G18 Educational Psychology Serv GF	887	443	6	-	867	20		20	Agency staff/S17 Child in need
G19 Parental Engagement & Support	1,347	674	517	-	1,377	30		30	£0.472m Mayoral growth & £0.576m Growth bid (USUAC) agreed.
G20 School Governance & Informatio	323	161	141	-	321	2		2	£0.220m of USUAC evidenced in forecast/spend

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G26 School Improvement Secondary	676	338	1,008	670	860	184		184	Increased contract costs
G30 Arts & Music Service	86	43	310	267	86	0		0	Agency staff
G41 Healthy Lives	137	68	147	79	137	0		0	Agency staff/Partnership/IT
G78 Pupil Admissions & Excls GF	416	208	51	259	323	93		93	
H40 Careers Service	613	307	520	214	1,181	567		567	
H91 Schools Library Services & HEC	12	6	153	160	29	41		41	£0.414m Growth bid agreed. (£0.150m currently identified CC 84613) Agency Staff/Section 17
G03 Pre-Primary Schs Serv GF	278	139	-	139	278	-		-	
G05 Primary Schools Services GF	8,352	4,176	-	4,176	8,352	-		-	LLW budget adj to be split across all school codes 21900
G07 Secondary Schools Services GF	6,813	3,407	124	3,283	6,813	-		-	
G09 Special Schools Services GF	1,681	841	-	841	1,681	-		-	
E40 Divisional Management	170	85	57	28	176	6		6	
E42 Sports & Physical Activity	4,050	2,025	2,144	119	4,080	29		29	
E45 Mile End Park	1	0	56	56	9	8		8	
E46 Arts, Parks & Events	2,955	1,477	798	680	3,012	57		57	
E48 Community Languages Services	671	335	292	44	674	4		4	
Early Years Service DSG	-	-	123	-	-	-		-	
Total General Fund	103,610	51,805	54,505	2,577	113,343	9,733		9,733	
A90 Support Services Holding A/c	-	-	-	-	-	-		-	
G29 Pupil Referral Unit	5,068	2,534	1,606	928	5,068	0		0	
H68 Ext Fund - Dedicated Sch Grant	-	165,149	-	165,149	330,298	0		0	
H79 ESCW Resources DSG M & A	3,665	1,832	41	1,792	3,667	2		2	
H83 ESCW Human Resources DSG	546	273	99	174	546	-		-	
H62 Attendance & Welfare Service	55	27	55	28	55	-		-	
G11 Early Years Service GF	942	471	518	47	942	0		0	Redundancies covered by Corporate with the exception of £200k to be confirmed. £318k central recharges and accommodation. Finance adjustment (-£632.8k) to balance budget
G12 Local Authority Day Nurseries	953	477	562	85	953	0		0	Expectation that services will be recommissioned during 17/18. -£653.1k Finance adjustment to balance budget. Risk that there will be a budget pressure due to £800k reduction in DSG for 17/18.
G91 Schools Capital Holding Accounts	-	-	-	-	-	-		-	
H10 Learning & Achievem't M & A DSG	240	120	160	40	240	-		-	
H11 Early Years Service DSG	27,344	13,672	3,900	9,772	27,341	3		3	
H16 Special Educ Needs DSG	31,732	15,866	4,689	11,177	33,021	1,289		1,289	Pressure of £1.1m increased activity. Finance adjustment (-£1.3m - potential of increased activity +£0.7m Plus £0.6m reduction in DSG) Finance adjustment on managers forecast for -£4.5m as manager double count on PVI/Schools
H18 Educ Psychology Serv DSG	188	94	188	94	188	-		-	
H55 Children Looked After DSG	422	211	363	152	380	41		41	
H78 Pupil Admissions & Excl DSG	3,153	1,577	322	1,255	3,153	1		1	
G02 Pre-Primary Schools DSG	36	18	1,757	1,739	36	0		0	
G04 Primary Schools DSG	139,336	69,668	32,099	37,569	139,336	0		0	
G06 Secondary Schools DSG	110,165	55,083	28,012	27,070	110,165	0		0	
G08 Special Schools DSG	3,455	1,727	3,122	1,395	3,455	0		0	
H04 Primary Academies	-	-	1,217	1,217	-	-		-	
H06 Secondary Academies	-	-	8,768	8,768	-	-		-	
G17 Support For Learning Serv DSG	2,850	1,425	1,604	179	2,771	79		79	
Total DSG	148	74	89,082	89,156	1,019	1,166		1,166	
Total Childrens Services	103,462	51,731	143,587	91,733	114,361	10,899		10,899	

Place Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

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J24 Economic Development	1,859	929	2,396	1,466	2,313	454	454	0	Mayoral Growth priorities of £1.3m has been set aside for 2017/18. In addition, this service receives significant funding from top slice new homes bonus and S106. An exercise is being undertaken to review the draw down on these funds for 2017/18. Action: Supporting evidence to be provided.
R96 PAS Scheme	20	10	7	16	20	0	0	0	£170k increase in Temporary Accommodation costs to be funded from reserves.
J40 Homelessness	2,162	1,081	649	1,730	2,332	170	170	0	Action: Temp accommodation to be reviewed in conjunction with the impacts of the benefit cap initiative. Any overspend to be evidenced and funded from reserves.
J26 Lettings	1,221	610	931	321	1,221	0	0	0	Expenditure to date exceeds budget because recharges to the HRA and RP's will be raised later in the financial year. Action: Budget profile to be reviewed.
J22 Housing Regeneration	98	49	89	40	98	0	0	0	Expenditure to date exceeds budget because recharges to the HRA and RP's will be raised later in the financial year, as well as year end capitalisation of salary costs. Action: Budget profile to be reviewed.
J20 Strategy, Regeneration & Sustainability	1,500	750	1,570	820	1,500	0	0	0	Expenditure to date exceeds budget because recharges to the HRA and RP's will be raised later in the financial year, as well as year end capitalisation of salary costs. Action: Budget profile to be reviewed.
J44 Application Support	99	50	287	337	99	0	0	0	Expenditure significantly exceeds income because online planning fee applications still to be transferred from control account. These currently exceed £1.3m Action: Journal to be processed.
J04 BC Revenue	148	74	176	102	148	0	0	0	
K99 Building Control Trading A/c	50	25	159	134	200	150	150	0	
J06 Development Management	380	190	940	750	380	0	0	0	
J50 Directorate Management Systems	676	338	428	90	676	0	0	0	
J49 Infrastructure Planning	135	68	414	346	135	0	0	0	
J47 PBC Service Management	323	162	153	9	323	0	0	0	
J45 Planning, Other Projects	-	-	1	1	-	-	-	-	
J46 Strategic Planning	1,286	643	515	128	1,601	315	315	0	Unbudgeted Plan Making Team costs expected to be funded from reserves.
J32 Administrative Buildings	8,510	4,255	2,404	1,852	8,310	200	200	0	Unbudgeted Whitechapel Civic centre cost £200k. Action: Provide evidence for funding from reserves.
K97 Building And Technical Services	323	162	252	91	323	0	0	0	
J30 Capital Delivery	534	267	390	123	534	0	0	0	
J36 Corporate Landlord Model	12,398	6,199	4,776	1,423	13,148	750	250	500	Unbudgeted security cost £200k and additional R&M of £500k. Action: a) Security costs to be evidenced for funding from reserves. b) Review current R&M programme and prioritise works to address urgent issues.
J16 Corporate Property	956	478	443	35	956	0	0	0	
J34 Depots	-	-	11	11	-	-	-	-	
E15 Clean and Green	34,785	12,267	12,140	127	34,785	0	0	0	
E23 Concessionary Fares	9,207	4,604	4,732	128	9,207	0	0	0	
E30 Fleet Management	1	69	355	424	1	0	0	0	Forecast additional income of up to £500k due to increased bay suspension activity.
E24 Parking Control	9,205	9,942	7,976	1,967	9,705	500	500	500	Action: Consider the potential use to address budget issues in Public Realm.
E31 Passenger Transport	7	211	90	301	7	0	0	0	
E10 Public Realm Management & Administration	344	206	89	117	344	0	0	0	
E25 Road Safety	57	80	66	14	57	0	0	0	
E12 Transportation & Highways	1,586	529	623	94	1,586	0	0	0	
E32 Vehicle Workshop	1	27	56	28	1	0	0	0	
E16 Waste Strategy, Policy and Procurement	357	214	348	134	433	76	76	76	£76k consultant cost related to the retender of the waste disposal contract. This additional cost was previously funded from reserves.
E83 Enforcement & Intervention	2,395	1,198	1,458	261	2,845	450	450	450	CCTV fibre network saving not likely to materialise, £400k. £250k of the SEARs one off saving is unlikely to be achieved. Action: Parking additional income could be used to fund £200k of CCTV
E88 Environmental Regulatory Services	5,919	2,959	1,912	1,047	6,019	100	100	0	Kemnal Park budget shortfall. Action: evidence to be provided for funding from reserves.

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E82 Street Trading Account	-	0 -	43 -	43 -	300	300 -	300	0	Contribution to the PSI implementation £200k and £100k for the cost of redundancies.
J14 Management & Support Services	770	385	2,923	2,538	770	0		0	Profile to be amended for Central Support Recharges. Pay Award to be reallocated across directorate
J08 Programmes & Projects Funding	1,404	702	327 -	375	1,404 -	0		0	Budget to be reviewed as responsibility for services sits within Resources
J12 Resources	198	99	62 -	37	398	200		200	Unbudgeted senior management and support
EXC9 Excluded - PLA	-	-	175 -	175 -	-	-		-	
	63,283	21,337	26,968	5,631	65,948	2,668 -	1,939	726	

Resources Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

Service Area	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	Outturn after adjusting for reserves	Comments
E41 Idea Stores	5,649	2,824	2,581	- 243	5,649	0	-	0	Balanced budget expected
E47 Idea Store Learning	724	362	388	26	724	0	-	0	Balanced budget expected
R29 Directorate Finance Teams	1,474	737	977	239	1,474	0	-	0	Same as below
R30 Financial Systems and Transactions	- 181	- 91	- 141	- 50	- 181	0	-	0	
R32 Corporate Finance	- 511	- 255	203	458	- 511	0	-	0	
R34 Internal Audit	32	16	133	- 149	32	0	-	0	
R36 Council Tax and NNDR	1,073	537	402	- 134	1,266	193	-	193	
R37 Tackling Poverty Fund	1,000	500	386	- 114	1,000	-	-	-	Reserve set aside to cover in-year expenditure. Estimated budget provision of £1.0m to support Crises and Support services and Other Tackling poverty initiatives. Full expenditure plans/detailed schemes are still being developed.
R38 Procurement	63	32	180	148	63	0	-	0	
R40 Risk Management	- 142	- 71	- 591	- 520	- 142	0	-	0	Potential risk of additional MMI claims - to be quantified.
R42 Debtor Income Service	- 99	- 49	- 101	- 51	- 99	0	-	0	Balanced budget expected
R44 Cashiers	19	9	140	131	19	0	-	0	Balanced assuming all costs are met by services using the cashier services
R48 Information Services ICT	2,348	1,174	1,892	718	2,348	0	-	0	
R50 Customer Access	2,303	1,152	1,859	707	2,898	595	-	595	
R54 Housing Benefit	1,139	569	3,617	3,047	1,517	378	-	378	This area of activity has a £200k saving target which it plans to achieve via more efficient management of HB overpayments/bad debt. This budget is anticipated to be within current budget provision at end of year.
R58 Housing Benefit Administration	2,670	1,335	1,452	117	2,670	0	-	0	
R60 Reprographics	209	105	168	63	209	0	-	0	The service expected to be on target subject to the impact of the £500k saving ALL001/17-18 which is around reducing cost of printing, scanning
R62 Business Development	6,295	3,147	1,920	- 1,227	6,295	0	-	0	
R64 Business Support	-	-	11	11	-	-	-	-	
R68 Third Sector Team	806	403	1,215	812	806	0	-	0	The service is being reviewed and the final forecast will need to be adjusted following outcome of the review.
R70 ICT Client Team	168	84	30	- 54	168	0	-	0	Balanced budget expected
R80 Director's Office	- 55	- 27	- 17	10	- 9	46	- 46	0	An additional 2 FTE for 6 month has been agreed. This will need to be funded from contingencies/reserves.
R82 Non-distributed costs	214	107	5	- 102	214	0	-	0	Balanced budget expected. Majority of the budget relates to inflation and pay award which will be distributed to services
R90 HR Strategy	- 153	- 76	133	210	- 153	0	-	0	
R92 HR Consultancy	- 31	- 16	- 104	- 88	- 31	0	-	0	See above comments
R94 HR Operations	- 268	- 134	- 417	- 283	- 268	0	-	0	See above comments
Excluded - RES	-	-	- 14	14	-	-	-	-	

Service Area	Current Budget (Net)	Budget to Date	Actuals	Current Variance to date	YE Forecast Outturn	YE Outturn Variance	Agreed to be funded from reserve	Outturn after adjusting for reserves	Comments
RESOURCES TOTAL	24,747	12,373	16,061	3,688	25,958	1,211	- 46	1,166	

Governance Directorate Budget Summary - Draft Outturn Position 2017-18 as at end of Period 6 (September)

Service Area	Current Budget (Net)	Budget to Date	Actual	Current Variance	Forecast	Variance	Agreed to be funded from reserve	Outturn after adjusting for reserves	Comment
C14 Communications	861	431	577	146	861	0	0	0	1.No budget forecasts have been loaded to date by the service 2.Based on budget surgery conversations the service is expected to be on target at the year end. This is under review and an update will be provided if this position changes. 3. High variance to date reflects a) no recharge for tower design processed to date (thus income to come in), b) Cost of redundancy following restructure is included but will be funded corporately. 4. There are 3 vacant posts within the service, these are currently filled by Agency staff. 5. Centralisation of £250k campaign budget still being finalised.
C16 Corporate Strategy and Equalities	859	429	721	292	1,309	450		450	1.The service has a £600k savings target, the requisite budget reduction has now been applied to C16. 2.Restructure to deliver this target is progressing, however, only part year impact (1 qtr) is likely to be realised this year - thus there is a risk of c.£450k overspend (one off) in 2017/18 that will need to be managed 3.Mitigation action needs to be considered, including seeking corporate funding to cover slippage. 4.The service currently has two vacancies that are covered by temporary/agency staff.
C54 One Tower Hamlets	3,271	1,662	1,651	11	3,271	0		0	See above
C52 Legal Services	99	50	595	545	99	0		0	1.The service is forecasting to be on target but there is some risk of overspend and the position is being monitored. 2.High variance to date due to: a) SLA recharge to THH not yet processed b) A number of additional posts have been agreed, costs are being incurred but , funding yet to be transferred (OFSTED/PH/Additional funding from corporate) c) other recharges to be processed (income from schools) 3.There are currently 10 vacancies - all currently filled with agency staff. Budget for vacant posts does not cover cost of agency staff.
C56 Registration of Births, Deaths & Marriages	428	214	319	105	628	200		200	Income target not being achieved - thus savings target and additional employee costs are not being covered. The directorate is reviewing the position and a risk of £150k-£200k overspend is likely. The budget forecast by manager's is not accurate
C58 Electoral Registration	833	417	293	124	833	0		0	Expected to be on target at the year end.
C60 Borough Elections	29	14	78	63	29	0		0	Expected to be on target at the year end.
C62 Democratic Services	2,924	1,462	1,377	85	2,924	0		0	Expected to be on target at the year end.
C78 Democratic Representation	849	425	425	0	849	0		0	Expected to be on target at the year end.
C80 Corporate Management	2,310	1,155	1,212	57	2,310	0		0	Expected to be on target at the year end.
C82 Business Support Unit	103	52	61	10	103	0		0	Expected to be on target at the year end.
C84 Information Governance & Complaints	185	92	125	32	185	0		0	Expected to be on target at the year end.
Excluded - CHE	-	-	156	156	-	-		-	
TOTAL	12,751	6,402	7,277	875	13,401	650	0	650	